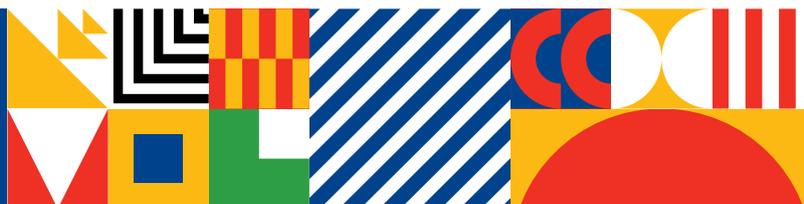
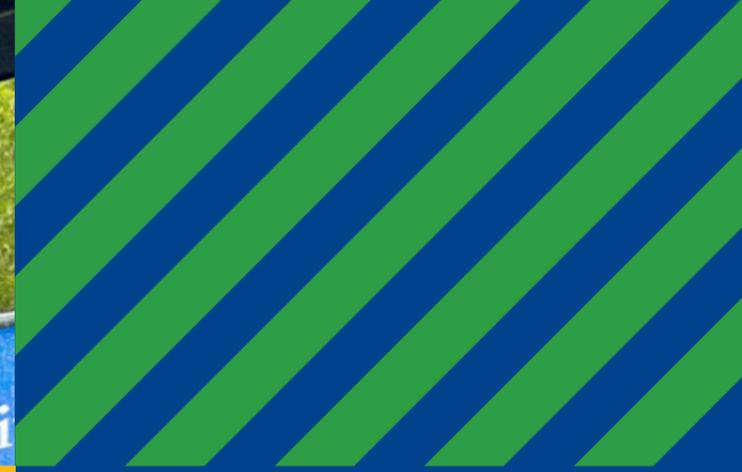


Annual Report 2025





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Courtesy of Stadtsiedlung Heilbronn





Welcome to Eurhonet

Eurhonet is a network of 41 public and social housing providers committed to delivering excellent services. Our mission is to promote learning and development to better serve our tenants, neighbourhoods, and society. We collaborate, learn from one another and develop new ideas together.

Eurhonet's work centres around the needs of our tenants and the professional development of our employees. Eurhonet currently has members from Austria, France, Germany, Italy, Spain, Sweden, and the United Kingdom. We all have the same ambition: to improve our professional performance by sharing best practice, developing our skills, and creating a common view of excellence in the public and social housing sector.

Eurhonet stands on three pillars:

- **Sharing what we do well**
Learning and improving together;
- **Growing our skills**
Developing to respond to our business environment;
- **Advocating and resourcing**
Raising our profile to achieve our goals.

Our key activities:

Providing excellent services for our tenants, communities, and society.

We help our member organisations to improve their professional performance, processes, and working methods. This includes:

- Exchanging experiences and working together to develop, test, implement, and share models of best practice;
- Running **Topic Groups** on key issues in the public and social housing sector;

- Organising **workshops** and **skills development programmes**;

- Supporting our members' participation in EU projects.

Prioritising the wellbeing and professional development of employees

We support our members to **invest in their staff**, attract talented employees to the sector, and enhance existing staff training and development opportunities.

Collaboration with Housing Europe

We feed the experiences of our members gathered via our working groups and national and regional dialogue into the policy formulation process of Housing Europe, our sector's representative body at EU and international level.



Courtesy of Dogewo21



Eurhonet stands on three pillars:

Sharing what we do well
Learning and improving together.



Growing our skills
Developing to respond to our business environment.



Advocating and resourcing
Raising our profile to achieve our goals.



Courtesy of Uppsalahem



Foreword from our President

(2024 - 2025)

As we look back on the past year, I am reminded once again of the strength of our network. Eurhonet has always been more than a group of housing providers—it is a community built on trust, collaboration, and shared ambition. This Annual Report reflects that spirit.

First of all, I would like to welcome our new members from France, Italy, Spain, and Jersey, each bringing fresh perspectives and enhancing the diversity of our network. This infusion of energy enriches our discussions and broadens the opportunities for exchange and innovation.

Throughout 2025, our members once again demonstrated the power of collaboration in addressing shared challenges and solutions in the public and social housing sector. One of the most significant milestones of the year was the launch of the new Human Resources Topic Group.

While we hosted a few HR-related workshops in the past focusing on staff support, remote work, and employee well-being, this was the first year we decided to structure our collaboration with HR colleagues in a dedicated and ongoing Topic Group.

I am also very pleased with the high level of engagement in our Topic Group meetings, which this year brought together an average of 15–20 participants per session. Our Talent Academy and Early Careers Programme were once again fully booked. Sharing what we do well, offering training and development opportunities for our staff, and strengthening Eurhonet as a cohesive community are central objectives for us. This level of participation is a clear indicator of the progress we have made in recent years.

Our presence at the International Social Housing Festival in Dublin, where we co-organised a session on storytelling and co-production, reminded us of the importance of sharing the human dimension of our work. Meanwhile, our General Assembly in Bari, hosted by ARCA Puglia Centrale, highlighted the tremendous creativity of our members: beside the projects presented in Bari, the booklet “Innovative services to tenants” gathering more than 50 projects from across our membership was presented, offering an invaluable resource for future learning.

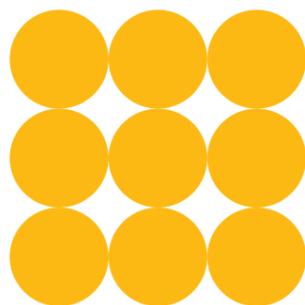
Our Leadership Summit played a key role in shaping Eurhonet’s trajectory. Together, CEOs and Board members from our companies engaged in a strategic exercise to clarify both our short and long-term ambitions and the concrete steps needed to achieve them. The outcomes of this work, combined with input from all Topic Groups, now form the basis for our future work plan, ensuring that our activities remain relevant, member-driven, and forward-looking.

I would like to express my gratitude to the Eurhonet team, the Topic Group Leaders, our training programme coordinators, and the entire Council of Administration for their support. Above all, I wish to thank all members for your commitment, participation, and generosity in sharing experiences.

As I take on my new responsibilities as President of Housing Europe, I am pleased to see our strategic cooperation deepening—an opportunity that will undoubtedly support the wider housing community during these exciting times for housing policy in Europe.

It has been an honour to serve as President of Eurhonet. I wish my successor, Antonio Parolini, every success as he leads the network into a promising new chapter.

Marco Corradi
President of Eurhonet
(Oct 2024– Oct 2025)



“Eurhonet has always been more than a group of housing providers – it is a community built on trust, collaboration, and shared ambition.”

Marco Corradi
President of Eurhonet (Oct 2024– Oct 2025)



Courtesy of ÖrebroBostäder





A message from our new President

(2025–2027)

It was an honour to be elected President of Eurhonet in October 2025. I would like to thank you for the trust you have placed in me and express my gratitude to everyone who has contributed to Eurhonet’s activities so far. I am fully committed to advancing our shared mission over the next three years.

As we look ahead to 2026, our mission remains unchanged: provide better homes for our communities by continuing to share what we do well, investing in our staff and building solutions that benefit both our member companies and our tenants.

The year ahead will build on the momentum of 2025. Following the launch of the Human Resources Topic Group, we will continue expanding our offer to our members by starting the new Financing Topic Group, an initiative that responds directly to the evolving needs of our member companies, as pointed out at our last Leadership Summit.

Looking at the six thematic areas we are exploring through our Topic Groups, and the many staff development opportunities we offer—such as our Talent Academy, the Exchange Programme, and the more recent Early Careers Programme, I am convinced that Eurhonet provides meaningful opportunities for everyone. Whatever role, department, or stage of career, there is a place for everybody to learn, grow, and be inspired.

In 2026, we will also begin work on the EU-funded project IN-HABIT, in collaboration with our members DELPHIS and ACER Reggio Emilia. Over the next three years, the project partnership will share best practices and develop, implement, and test training modules for public and social housing staff, aimed at improving communication with people with disabilities.

Beyond these new projects, I am very much looking forward to our Leadership Summit in June in Varberg and to the General Assembly in October in Bilbao, where we will celebrate the 20th anniversary of Eurhonet. This anniversary will not only be a moment of celebration, but also a powerful reminder of how far we have come since 2006 – of the ideas we have shaped, the partnerships we have built, and the countless exchanges that have strengthened our community over the years.

It will also be an opportunity to look ahead. As our sector faces rapid changes, and new social and environmental challenges, Eurhonet’s role as a space for collaboration, learning, and innovation has never been more important. Our 20th anniversary will therefore be both a tribute to our shared history and a renewed commitment to shaping the future together, by supporting our members, amplifying their strengths, and continuing to grow as a diverse, ambitious, and forward-looking network.

I warmly encourage all members to remain active and engaged. The value of Eurhonet lies in participation, in the ideas you share, the projects you present, and the openness with which you contribute to our collective learning.

I am honoured to take on this role, and I look forward to working with all of you to make 2026 a successful, inspiring, and forward-looking year for our network.

Antonio Parolini
President of Eurhonet
(2025–2027)

✠ **“This anniversary will not only be a moment of celebration, but also a powerful reminder of how far we have come since 2006.”**



Antonio Parolini is supported by Sybille Wegerich, Vice President, Hervé Euzen, Treasurer, and our Council of Administration members.



Sybille Wegerich
Vice President
bauverein AG, Germany



Hervé Euzen
Treasurer
HABITAT 08, France



Courtesy of GBG Unternehmensgruppe

Eurhonet members in 2025



Austria

Wiener Wohnen
Vienna



Channel Islands

Andium Homes Limited
Jersey



France

Batigère Habitat
Nancy

Delphis
Paris

FSM
Melun

HABITAT 08
Charleville-Mézières

Opal
Laon

Vogelis
Vosges



Germany

bauverein AG
Darmstadt

DOGEWO21
Dortmund

GBG Unternehmensgruppe GmbH
Mannheim

Gewoba
Bremen

Münchner Wohnen GmbH
Munich

HWB
Hofheim/Taunus

Volkswohnung
Karlsruhe

Stadtsiedlung Heilbronn GmbH
Heilbronn



Italy

ALER BCM
Brescia

ALER Bergamo Lecco Sondrio
Bergamo

ALER Pavia Lodi
Pavia

ARCA Puglia Centrale
Puglia

AREZZO Casa Spa
Arezzo

ARTE Imperia
Imperia

ATC Piemonte Sud
Piemonte

CISPEL
Emilia-Romagna

IPES Bolzano
Bolzano



Spain

OAL Viviendas Municipales de Bilbao
Bilbao

Sociedad Municipal de Viviendas de Málaga, S.L
Málaga



Sweden

Bostads AB Mimer
Västerås

Bostadsbolaget
Göteborg

Botkyrkabyggen
Botkyrka

Familjebostäder
Stockholm

Gavlegårdarna
Gävle

Halmstads Fastighets AB
Halmstad

Helsingborgshem AB
Helsingborg

Hyresbostäder
Norrköping

Lunds Kommuns Fastighets AB
Lund

ÖrebroBostäder
Örebro

Stångåstaden
Linköping

Uppsalahem
Uppsala

Varbergs Bostad
Varberg



United Kingdom

Poplar HARCA
London

MATRIX Housing Partnership
West Midlands



Introducing our new member organisations



Meet Yolanda Díez Saiz
Chairperson, OAL Viviendas Municipales de Bilbao

“The European dimension of the network, its clearly local character, and the high level of specialisation are a great motivation for us to join.

It is an honour to become the first member from Spain because it places the management of public housing in Bilbao in a privileged position, acknowledged for its track record and experience in Spain after more than 100 years of existence, precisely the first public company set up in Spain. And it currently has the highest ratio of social and affordable housing per inhabitant in Spain, 1 home for every 82 inhabitants.”



Meet Lindsay Wood
Chief Finance and Operations Officer, Andium Homes

“We met with a Viennese journalist, who kindly introduced us to Christian Schantl at Wiener Wohnen (a long-standing Eurhonet member). Christian graciously explained the Vienna housing model to us and told us about Eurhonet. We are very excited to learn more about other jurisdictions and to share some of the interesting things we are doing here in Jersey.

We hope to identify areas where we can learn from one another. We are particularly interested in developing relationships to support one another through our industry-specific challenges and opportunities.

Something that really appealed to us was that colleagues at all levels can benefit from the network, including the Exchange Programme.”



Meet Sébastien Tilignac
General Director, Batigère Habitat

“We heard about Eurhonet through our partner Habitat 08, which is a member.

Based in Brussels, in the heart of the European institutions, Eurhonet brings together several European social and public landlords. This dynamic seemed interesting to us, linking with our reflections on the European Union. Indeed, the Batigère Network (Reseau Batigère) leads a working group dedicated to European funds. As a social housing company, we have access to European funding such as the European Regional Development Fund (ERDF).

What we hope for as part of Eurhonet is to share perspectives, visions, and – why not – collaborate on future joint projects with other European social landlords.”



Meet Cav. Dr. Corrado Pietro Attilio Della Torre
General Manager, ALER BLS

“I’ve known Eurhonet since its founding in 2006, having participated in its initial work as Vice President of the Board of Aler Brescia. I subsequently joined Eurhonet as General Manager of Aler Brescia-Cremona-Mantova. When I took on the role of General Manager of Aler Bergamo-Lecco-Sondrio, I promised myself I’d also bring this company into Eurhonet.”



Meet Antonio Parolini
CEO, ARTE Imperia

“I believe that international exchange is an added value. Eurhonet makes it possible to share experiences and best practices, develop joint projects, and access training and funding opportunities. I strongly believe in the value of exchange: knowing what other organisations are doing in Europe helps us improve and innovate.”



Meet Leonardo Prunotto
President, ATC Piemonte Sud

“My main motivation is to reduce housing hardship among disadvantaged individuals and families who cannot access the private rental market. In my role, I work in close cooperation with the Region, local municipalities, the Prefecture, local health authorities (ASL), and social services. Together, we adopt measures designed to safeguard social cohesion.”



Courtesy of Hyresbostäder



Meet Luca Baccaro
Director General, ALER Pavia Lodi

“The interest in building networks and understanding how the development of public contexts takes place at the European level, also (and especially) through urban regeneration.”



Courtesy of Bostadsbolaget



Courtesy of Dogewo21



Courtesy of Gewoba



Courtesy of Varbergs Bostad



Courtesy of
Stadsiedlung Heilbronn



Courtesy of ARTE Imperia

Our tenants at the heart



Courtesy of Helsingborgshem



Courtesy of Dogewo21



Courtesy of Varbergs Bostad



Courtesy of Münchner Wohnen,
Jonas Nefzger



Courtesy of Helsingborgshem



Courtesy of ÖrebroBostäder



The Year in Review



Courtesy of OAL Viviendas Municipales de Bilbao



Council of Administration meetings



Topic Group meetings



Leadership Summit



Talent Academy



Early Careers Programme



Coordinators' Meeting



Conference and General Assembly



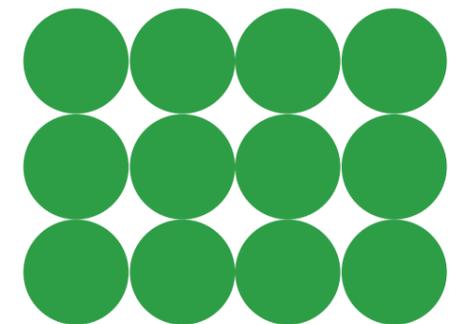
Workshops



Exchanges



Best Practice Library Entries



Calendar of Activities 2025



Courtesy of Stadtsiedlung Heilbronn
Copyright - Juergen Pollak

February

20
The value of tenant satisfaction
"Eurhonet benchmarking and best practice" workshop
Online

26-27
Council of Administration meeting
Paris, France

March

4
Social Integration Topic Group meeting
Online

6
Digital Communication and Technology Topic Group meeting
Online

11
Coordinators meeting
Online

April

2-4
Sustainable Construction Topic Group meeting
Valencia, Spain

9-10
Ageing Topic Group meeting
Lund, Sweden

May

7
Council of Administration meeting
Online

20-21
Human Resources Topic Group meeting
Brussels, Belgium

21-22
Digital Communication and Technology Topic Group meeting
Munich, Germany

June

4-5
Social Integration Topic Group meeting
Dublin, Ireland

16-17
Leadership Summit
Brussels, Belgium

18
Sustainable Construction Topic Group meeting
Online

23-27
Talent Academy
Brescia, Italy

September

10
Council of Administration meeting
Online

10-12
Sustainable Construction Topic Group meeting
Munich, Germany

22
Human Resources Topic Group meeting
Online

30 September – 1 October
Social Integration Topic Group meeting
Arezzo, Italy

October

21
Council of Administration meeting
Bari, Italy

22-23
Conference and General Assembly
Bari, Italy

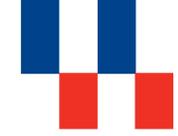
November

5
Sustainable Construction Topic Group meeting
Online

5-7
Early Careers Programme
Brussels, Belgium

19-20
Ageing Topic Group meeting
Munich, Germany

24
Social Integration Topic Group meeting
Online



Check out just a few of the best practice examples presented at the General Assembly:

Conference and General Assembly

Diving into key themes impacting the public and social housing sector. Taking stock of our progress, sharing our priorities, and planning the way forward for Eurhonet and the broader housing landscape.

The 2025 Eurhonet Annual Conference and General Assembly took place in Bari, hosted by ARCA Puglia Centrale under the auspices of Regione Puglia. The event brought together members from across Europe for peer-to-peer exchange, shared learning, and discussion of priorities for shaping the future of public and social housing.

The conference opened with welcoming remarks from Vito Leccese, Mayor of Bari, and Giuseppe Catalano, Head of the Cabinet of the President of the Puglia Region, who underlined the role of public housing in promoting inclusion and improving quality of life. Eurhonet President Marco Corradi introduced the network's European perspective, emphasising key themes such as the growing political momentum

for housing at EU level, the need to diversify housing offers, and the importance of investing in both new and existing housing stock.

A keynote by Eleonora Perobelli, Lecturer at SDA Bocconi, focused on integrating a management perspective to nourish the governance of social and public housing. The morning continued with a best practice session, where members presented innovative services designed to improve tenants' experiences. These included initiatives from ARCA Puglia Centrale, Münchner Wohnen, Poplar HARCA, and LKF, complemented by reflections from Emiliano Rocchetti (International Union of Tenants) and Angelo Garofoli (Sunia - Italian Union of Tenants).

The session concluded with presentations by Prof. Adolfo F. L. Baratta and Prof. Fabrizio Finucci (Università degli Studi Roma TRE) on the urban regeneration of San Girolamo, a district in Bari undergoing architectural and social transformation. Participants later visited the area to observe the regeneration process and its impacts on community cohesion.

During the General Assembly, members reviewed the year's activities, discussed future priorities, and approved the work plan for the coming period. The meeting also marked a leadership transition: Antonio Parolini, CEO of ARTE Imperia (Italy), was elected President of Eurhonet for the 2025-2027 term, succeeding Marco Corradi.



Courtesy of ARCA Puglia Centrale

Strengthening Legality and Social Cohesion at ARCA Puglia Centrale (Italy)

ARCA Puglia Centrale is implementing the POC Legalità 2014-2020 initiative to strengthen legality, security, and social cohesion in suburban areas of Puglia. Confiscated and unused properties are being regenerated into multifunctional community spaces for cultural and social activities. The project focuses on vulnerable groups such as elderly residents, single-parent families, and immigrants, with initiatives like "Culture, Incontri e Voci" providing dormitory and internet access services for homeless individuals. Developed with the Italian Ministry of the Interior and the Region of Puglia, the project demonstrates how housing providers can promote inclusion and civic values through social regeneration.



Courtesy of LKF

Integrating Sustainability into Everyday Life at LKF (Sweden)

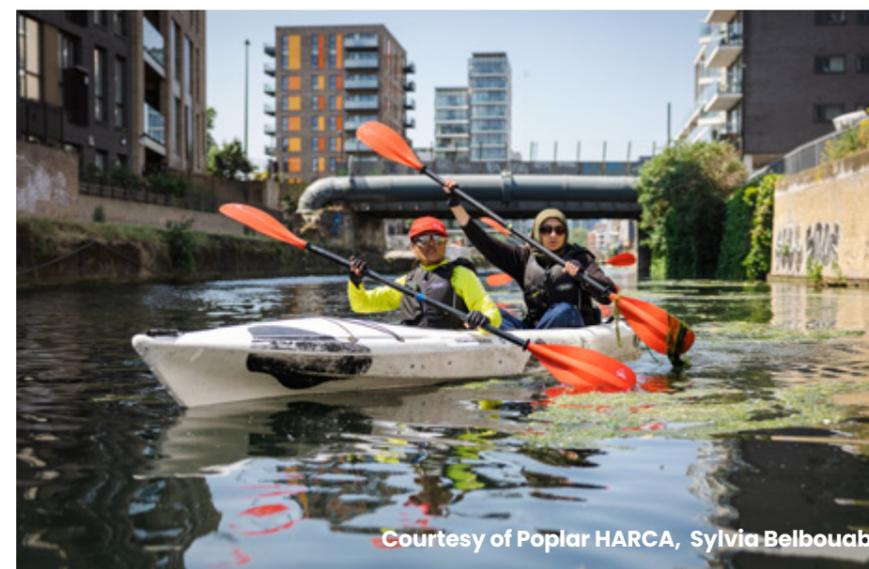
Lunds Kommuns Fastighets AB (LKF) integrates sustainability into daily operations to help Lund achieve climate neutrality by 2030. Tenants are encouraged to live sustainably through individual metering of utilities, shared car and bicycle pools, and community recycling events. A "cycling school" supports safe and inclusive mobility. By combining energy efficiency, reuse, and social participation, LKF has developed a practical model that connects environmental goals with community wellbeing.



Courtesy of Münchner Wohnen

Living in the Neighbourhood at Münchner Wohnen (Germany)

Münchner Wohnen's Wohnen im Viertel ("Living in the Neighbourhood") programme enables residents with care needs to remain in their homes with access to outpatient care and support. Developed with the City of Munich and local care providers, it is open to all residents in the neighbourhood, not only tenants. The initiative combines housing and healthcare to strengthen independence, inclusion, and quality of life, providing a replicable model for ageing in place.



Courtesy of Poplar HARCA, Sylvia Belbouab

Oar & Explore at Poplar HARCA (United Kingdom)

Oar & Explore is a women-led paddle sports initiative supported by Poplar HARCA in East London. It makes water-based activities accessible to women facing barriers such as cultural constraints, cost, or lack of swimming experience. Through free introductory sessions and ongoing community support, more than 120 women have gained confidence, improved wellbeing, and built stronger social connections. The project demonstrates how housing providers can promote inclusion and empowerment beyond the built environment.



Leadership Summit

Bringing together leaders in public and social housing from across Europe to discuss the main issues facing the sector, connect with each other, and develop future-proof strategies.



The Leadership Summit brought together CEOs, top management teams, and board members in Brussels, hosted by the Eurhonet Secretariat in collaboration with Housing Europe on 16–17 June 2025.

The event opened with an introduction to the social housing landscape in Brussels and Belgium by Jean-François Hoffelt, Director of Social Housing Brussels, who underlined key challenges such as boosting supply and quality, tackling vacancy, homelessness, and discrimination, and accelerating planning processes.

The focus then shifted to EU policy updates, with Sorcha Edwards, Secretary General of Housing Europe, providing a keynote on recent developments and stressing the value of stakeholder input and innovation. A video message from MEP Irene Tinagli, Chair of the Parliament's special committee on the housing crisis, reinforced the need for strong cooperation among all actors.

It is crucial that Eurhonet's work reflects the real needs of our members.

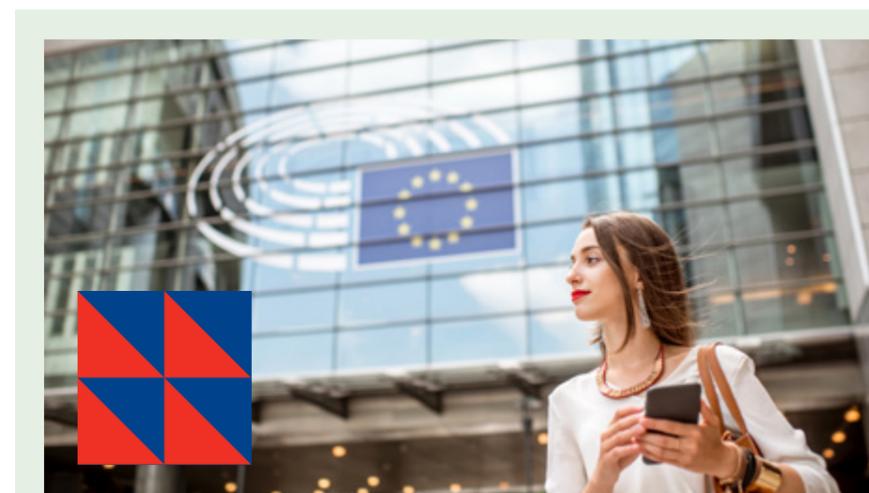


The afternoon featured a panel on strengthening cooperation between cities and housing providers, moderated by Özgür Oner (GdW). Contributions included Stefan Moser (European Commission) on integrated policymaking, Mélanie Bourgeois (Energy Cities) on sufficiency and diverse models,

Anna Iafisco (Eurocities) on Madrid's bottom-up renovations, Martina De Sole (ENOLL) on citizen-centred living labs, Emiliano Rocchetti (IUT) on tenant-focused decisions, and Tatiana Marquez Uriarte (European Commission) on tailoring policies to national and local realities.



On the second day, in a workshop moderated by Amy Labarriere Cook, Eurhonet members identified the sector's top priorities and explored how to build resilient, future-proof organisations. It is crucial that Eurhonet's work reflects the real needs of our members, and this workshop will play a key role in shaping Eurhonet's next three-year work plan.



The Summit concluded with a visit to the European Parliament, allowing participants to reflect further on how decisions are made on an EU level and the impact on their work as practitioners.





Talent Academy

A week-long professional development programme for rising stars in the sector. Developing new skills, broadening perspectives, and inspiring strategic thinking.

The 2025 **Talent Academy** took place on 23-27 June in Brescia, Italy, hosted by ALER BCM. Colleagues from Germany, Sweden, and the UK gathered for a week dedicated to exchange, collaboration, and shared learning.

This year's focus was on designing tenant engagement strategies to strengthen climate awareness. Working in groups, participants developed practical approaches to encourage tenants to adopt climate-friendly behaviours.

To support this work, the programme included targeted skills workshops and team-building activities. The week concluded with three teams presenting their ideas to a professional jury, receiving constructive feedback to take their concepts further.

In December 2025, the Talent Academy Alumni organised a follow-up workshop. Read more about it on our Workshops section.



Jennifer Nickel
Talent Academy Coordinator



Hear from our participants:



Teresa Oberhauser
Technical Asset Management Team, Münchner Wohnen, Germany

"The Talent Academy was an unforgettable experience that broadened my perspective in the best possible way. Engaging in conversations across cultures, discovering new urban ideas, and laughing and creating together left a lasting impact on me. I was truly inspired by how, despite our diverse backgrounds and different national frameworks, we were able to develop innovative concepts that are feasible across Europe."



Daniel Wiklander
Energy Engineer, Gavlegårdarna, Sweden

"The Talent Academy was an incredibly fun and rewarding experience. Meeting all the people with different experiences and skills and working together to solve a common problem. The exchange of experiences and insights into how other companies operate was inspiring and educational. But the very best part was socialising with all the wonderful people and making new connections. I recommend everyone who has the opportunity to participate in this."



Philipp Klaus
In-House Counsel, GBG Unternehmensgruppe, Germany

"For me the most important was to see the variety of solutions for the same problems in the housing sector."



Anne-Marie Schüttler
Service Centre Team Lead, bauverein AG, Germany

"The Talent Academy allowed me to gain new experiences, step outside my comfort zone –especially when working in English– and look beyond my usual perspective. It also connected me with great people I wouldn't have met otherwise. Throughout the week, I gained valuable insights, broadened my thinking and learned a lot from the different viewpoints within the group. The mix of collaboration, reflection and personal growth made the experience truly inspiring and meaningful for me."



Maja Elf
Property Manager, Stångåstaden, Sweden

"It was an incredibly enriching experience—full of learning, inspiring conversations, and exciting moments that will stay with me for a long time. I gained valuable insights, connected with amazing people, and left feeling energised and motivated to put these ideas into action."



Filip Åstrand
Real Estate Manager, Uppsalahem, Sweden

"Joining Eurhonet's Talent Academy has been one of the most inspiring and rewarding experiences early in my real estate career. It's a unique chance to collaborate with colleagues from across Europe and tackle a shared challenge. Working on solutions that fit multiple countries taught me the value of learning beyond borders. I've gained a broader perspective and built a strong network. If you get the chance to attend the academy I highly recommend it!"

Early Careers Programme

A programme designed for trainees and early careers professionals to gain insights into the European housing landscape, the process of policymaking, and the role of knowledge exchange networks.

From 5 to 7 November 2025, Eurhonet welcomed young professionals to Brussels for the second edition of the Early Careers Programme. Over three days, participants strengthened their understanding of European housing, EU institutions, and Eurhonet’s work through a mix of presentations, guided visits, and interactive sessions.

The programme began with introductions and an overview of Eurhonet and Brussels from the Eurhonet Secretariat, followed by a guided tour offering insights into Brussels as the centre of EU affairs. On the second day, participants explored EU policymaking through a visit to the European Parliament and an introduction to the history and functioning of EU institutions.

They also met Alice Pittini, Research Director at Housing Europe, who presented key findings from the State of Housing in Europe 2025 report.

The final day included a visit to the Council of the EU and an exchange with Dragana Curovic, Eurhonet’s Social Integration Topic Group Leader. The programme closed with a group reflection on key takeaways and future improvements, reaffirming Eurhonet’s commitment to supporting emerging talent across its network.



Hear from our participants:



Emilia Otte
DOGEWO21

“The visits to the institutions and the insightful lectures from professionals provided me with a completely new perspective on both the EU and the international housing market. While there are differences, the challenges facing housing markets are similar, and sharing knowledge could help improve situations across Europe. I didn’t realise before how central the EU is in these issues, and it has really shaped my understanding of Europe’s role on the global stage.”



Felix Neumayr
Münchner Wohnen

“The highlight of my trip to Brussels was undoubtedly the guided tour that ended in the plenary chamber of the European Parliament. Seeing how other programmes work and gaining insights into a different culture showed me how much I can learn by stepping outside my own environment. Now I understand what people mean when they say we need to think on a larger scale.”



Alina Fund
GBG Unternehmensgruppe

“Visiting the European Parliament and the European Council was fascinating, and getting a look behind the scenes gave me exclusive insights into how these institutions operate. I now see Europe in a completely new way, as something dynamic, alive and full of opportunities. The exchange with other participants showed me how enriching different perspectives can be.”



Jannik Kempel
DOGEWO21

“I wanted to get a real look at how the EU works from the inside and gain some new experiences. I realised how many steps and discussions it takes before decisions are made, and how many people work behind the scenes to make it all happen. You learn a lot, meet great people and gain experiences you wouldn’t get anywhere else.”



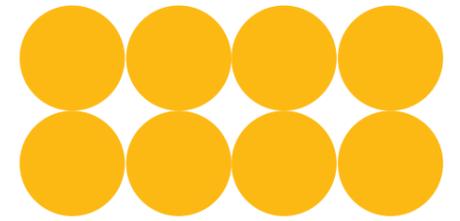


Exchange Programme

An opportunity for employees in all roles to gain skills and ideas from their counterparts in other countries. Sharing working methods, improving professional performance, making connections.

Every year, employees from Eurhonet’s member organisations can take part in the **Exchange Programme**, spending three to five days with peers at another member organisation. Open to staff in all roles and at every level, the programme offers a unique opportunity to discover new approaches, gain fresh perspectives, and question established practices.

In 2025, six exchanges took place, raising the total number of colleagues who have benefited from this experience to 90!



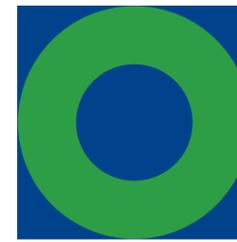
Linnea Herlöv, Team Leader, & Martina Claesson, Property Maintenance Worker, Varbergs Bostad Exchanged with Münchner Wohnen

Linnea

“We received a very warm welcome from München Wohnen and were well taken care of. We could see many differences from Sweden – and it was educational. There were, for example, different ideas regarding plant choices and landscaping. We had differing views on functionality versus creating pleasant environments. We got to see new perspectives on working with property maintenance. Energy into the work is something I will bring back, especially in continuing the work with biodiversity. We had a very inspiring and rewarding week. It was developing both professionally – but even more personally.”

Martina

“I wanted to see the differences between Sweden and Germany. We saw so much! Both new and old – and everything from outdoor environments to rooftops. We were constantly learning, with lots of dialogue and exchange of best practices. I was very impressed by how clean their residential areas were. When I look back on the week, I see a fantastic week with great mentors, valuable exchange and meaningful discussions.”



Jacob Nonnenmacher
Portfolio Manager and Data Analytics, bauverein AG
Exchanged with Uppsalahem

“The exchange was truly enriching for my future professional life. My three days there were excellently organised by my mentor and colleague. I observed many differences compared to my company in terms of work culture, digitalisation and organisational structure. I learned that there are many different ways to address the current challenges in the housing sector. Alternative forms of collaboration can work just as well – or even better – than established structures of previous years. I was surprised by how flat the hierarchies were at the partner company and how quickly digital collaboration can function once it is properly integrated.”



Alexander Floß
Community and Neighbourhood Coordinator, GBG Unternehmensgruppe
Exchanged with Helsingborgshem

“The exchange with colleagues and the site visits were truly enriching, and it was fascinating to discover new or alternative methods and reflect on our own practices. It was a very interesting but also a very intense week in Helsingborg, and this process generated new ideas which I will take with me as inspiration back to Mannheim. Although some working conditions differ, we share many commonalities, and many of the challenges we fundamentally face are quite similar. I was surprised by the very warm working atmosphere at Helsingborgshem, where nobody has a permanent workspace. Go for it! The exchange is an excellent opportunity to gain fresh perspectives and collect valuable experience.”

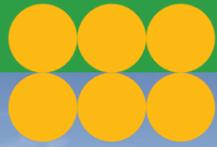




Courtesy of Helsingborgshem



Courtesy of GBG Unternehmensgruppe - Johannes Vogt



Courtesy of ARTE Imperia



Courtesy of Hyresbostäder



Courtesy of Helsingborgshem

Striving for excellence



Courtesy of HFAB



Courtesy of LKF



Courtesy of LKF



Courtesy of Uppsalahem



Courtesy of Uppsalahem





Sustainable Construction Topic Group

Taking sustainability to the next level by sharing expertise and best practice. Promoting energy efficient, low-carbon housing, tackling fuel poverty, and minimising material waste and pollution.

This year was all about simplicity, adaptation, and innovation. Our in-person gatherings focused on simple construction and energy analysis with climate adaptation, sparking fresh ideas and collaboration. Online meetings explored sustainable mobility and BIM for sustainable construction, offering deeper technical insights and new perspectives. Together, the Sustainable Construction Topic Group continued to address today's biggest challenges and shape strategies for meaningful impact.

Energy analysis and climate adaptation 2-4 April, Valencia, Spain, hosted by Instituto Valenciano de la Edificación

The programme began with an introduction to Spain's social housing system by AVS Gestores Públicos, followed by case studies presented by Topic Group Co-Leader Isaac Scaramella on engineering solutions for overheating and water management. During a Flying Experts Workshop, participants were tasked with transforming a former hotel into student housing adapted to climate hazards, while also considering the unique challenge of tenants already living in the building.

Climate adaptation strategies with IVE covered heatwave mitigation, flood resilience, and technical protocols for building inspections after natural hazards. Insights from the Emilia-Romagna floods, shared by ACER Ravenna's President Lina Taddei, added valuable real-world lessons. Energy design was another key focus, with digital tools and strategies for aligning housing needs with effective interventions. The programme concluded with a study visit exploring how EVha is addressing climate challenges in its housing stock.



Courtesy of Bostadsbolaget



Simple Construction

10-12 September, Munich, Germany
hosted by Münchner Wohnen

The programme opened with an introduction to the ASCEND EU project, which is developing positive energy districts in eight cities, including Munich and Lyon. Participants then took part in a Flying Experts Workshop, generating ideas for parts of Munich's district involved in ASCEND EU and encouraging practical reflection on the project's ambitions. A lecture by Dr Tilmann Jarmer followed, presenting innovative examples of Simple Construction that emphasise sustainable design and streamlined building processes.

During this meeting, participants took part in two field visits: first to the Dantebad 1+2 projects, and then to a sustainable neighbourhood in Munich, offering the opportunity to compare different technologies and assess their environmental benefits. The programme concluded with a lecture on neighbourhood management in German housing developments, providing valuable lessons on early stakeholder engagement, shared goals, and professional coordination to ensure long-term sustainability.



BIM for Sustainable Construction

5 November, online

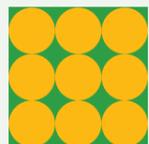
Digital transformation is reshaping the construction sector, with Building Information Modelling (BIM) emerging as a key tool for driving sustainability and efficiency. During the meeting, we explored the potential of BIM through insights from Mario Ambrogi from Open Building srl SB, and Dario Fusco from Strutture Energia Srl. Discussions highlighted how BIM serves as a framework for understanding and managing buildings throughout their lifecycle, enhanced by the integration of AI. We also gained insights on Ecodomus, a digital platform supporting cost-effective, energy-efficient renovations and the management of local energy communities.



Sustainable Mobility

18 June, online

Discussions highlighted engineering solutions to address overheating and water management, alongside protocols for assessing buildings affected by natural hazards. Case studies from across Europe, including lessons learned from the Emilia-Romagna floods, underlined the urgency of adapting social housing to climate risks. Digital tools for energy design and portfolio analysis were also presented, offering concrete approaches to align housing needs with effective interventions.



What's next?

In 2026, we will meet twice in person and two more times online. The main challenge our partners are currently experiencing is acting against climate change with a reduced budget, so we will continue focusing on knowledge sharing on this topic. We will address sustainability in a broad view, discussing building materials, bio-based materials and wooden construction, sustainable building site management, sustainability at district level, and energy efficiency, while following our consolidated working method based on a balanced blend of field visits on innovative building sites, workshops involving our members, and expert lectures on specific topics.



Johann Christian Plagemann
Sustainable Construction
Topic Group Co-Leader



Isaac Scaramella
Sustainable Construction
Topic Group Co-Leader





Social Integration Topic Group

Examining how housing providers can promote and foster social integration. Sharing best practice to better support tenants in vulnerable situations, including young people, migrants, refugees, and people experiencing poverty. Finding effective methods for tenant involvement and measuring social value.

2025 was a vibrant year for the [Social Integration Topic Group](#). We explored themes such as co-creation, storytelling, social value, and social innovation, drawing on diverse perspectives and experiences across the network. The group continued to exchange best practices, reflect on lessons learned, and identify new opportunities to strengthen social integration in housing.

Co-creation and Storytelling 4-5 June 2025, Dublin, Ireland in the Framework of the International Social Housing Festival 2025

The Social Integration Topic Group met during the International Social Housing Festival 2025, offering members a unique chance to build understanding, exchange, and connect on an international stage. An Open Space Workshop on co-creation, hosted with EFL and Tuath Housing Association, encouraged dialogue on involvement, perspective change, sharing, and collaboration.

We also explored social impact measurement, careers in housing, and housing for key workers. A joint Festival session on storytelling showcased inspiring video projects, resident-led panels, and reflections on community resilience. Alongside these activities, we attended wider Festival events, gaining fresh perspectives on social inclusion, regeneration, and housing innovation.



Social Value

30 September-1 October 2025, Arezzo, Italy, hosted by Arezzo Casa Spa

Throughout this meeting we gathered to exchange practical approaches and reflect on their work over the past year. Presentations from members showcased different strategies, including GBG's "phases of life" model and ALER BCM's initiatives to foster social cohesion.

align cost optimisation with social services, and insights from the "Living Well" project on the social management of public housing.

Cooperativa Sole contributed by sharing an innovative collaborative housing model. The second day centred on peer learning, shared challenges, and identifying priorities to guide the group's future activities.

Discussions also explored low-cost actions to foster cohesion, ways to



2025 Recap and Next Steps 24 November 2025, online

The Social Integration Topic Group met online on 24 November 2025 to review the year's work and prepare for 2026. With several new members joining, the meeting opened with introductions before moving into a summary of activities carried out across the year. We reflected on what we had gained insights into, identified areas needing further exploration, and discussed conclusions from this year's work. The session closed with an outline of next year's programme and shared priorities.

Social Innovation: Creating Social Value for Social Integration in Times of Change 4 March 2025, online

Professor Ju Liu from Malmö University introduced various theoretical perspectives from which to approach social integration projects. We focused on the Yin Yang approach, applying the theory to case studies including the SällBo intergenerational living project managed by Helsingborgshem (Sweden). We reflected on how social integration is not about eliminating differences but creating synergy between them, and the potential for social value creation when we harness tensions as creative forces to drive unity.

What's next?

During 2026, our group will continue working on social value but with new perspectives, such as new types of service design as tools for participation and social value in new construction and renovation projects. To allow more time for such in-depth work, we have decided to hold only one in-person meeting during the year. At the same time, we will increase our two digital meetings to three, with one of them jointly organised with EFL. Our ambition is to broaden perspectives even further in this way.



Dragana Curovic
Social Integration Topic Group Leader



Ageing Topic Group

Removing the barriers that prevent older people from ageing independently in homes. Creating communities that facilitate inclusion and age-friendly housing adapted to the needs of older residents.

This year, the **Ageing Topic Group** welcomed a new leader, **Beatrice Gunnarsson** from Varbergs Bostad, continuing to grow as a space for sharing ideas and experiences. Discussions centred on **age-friendly homes, meeting places for older residents, and dementia support, with members exchanging insights from projects already implemented. By highlighting practical examples and lessons learned, the group reinforced its role in helping members support older residents and ensure successful implementation of new initiatives.**

Age-friendly homes, meeting places for older residents, dementia support 9–10 April 2025, Lund, Sweden, hosted by LKF

We discovered LKF's strategies for ensuring access to quality housing and social opportunities for people of all ages. A dementia specialist from Lund municipality highlighted cooperation with LKF, showing how services and housing providers can work together to support older residents.

Study visits offered practical examples: Spoletorp Russinet, a collective housing project for residents over 50, with strong

community facilities and a central location; Ribbingska, a former care home renovated into 29 modern apartments for over-55s; and Sankt Peter, where a municipal host service supports 36 apartments for older residents, building security and community.

Reflections focused on outdoor spaces, dementia support, and the creation of meeting places, with members sharing priorities for future work.



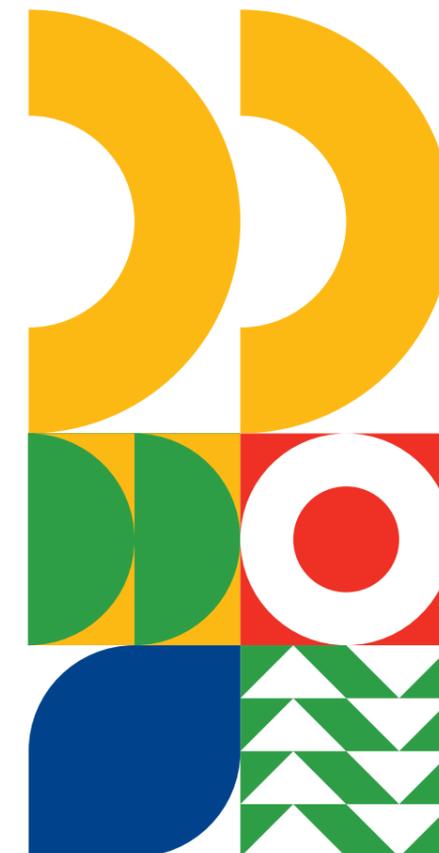
Successful implementation of projects for older residents 19–20 November 2025, Munich, Germany, hosted by Münchner Wohnen

The meeting in Munich brought together members from five countries to explore new approaches to housing and support for older residents. We revisited the group's goals, learned about Münchner Wohnen's Housing Advice System and its "Living in the Neighbourhood" model, and shared our own experiences.

A study visit to Stiftungssiedlung Alte Heimat showcased an age-friendly housing estate with more

than 350 homes, where shared spaces, community activities, and collaborative support services help reduce isolation and foster engagement.

We also gained insights into Bostadsbolaget's "Ear to the Ground" project, and discussed future priorities, highlighting the importance of combining strong social support, thoughtful design, and effective organisational structures.



What's next?

In 2026, our focus will be on discussing new residential models to cater to emerging forms of demand, as well as enhancing participation and representation within our communities. We will also have the opportunity to hear and learn from various projects led by the companies within our group.



Beatrice Gunnarsson
Ageing Topic Group Leader



Digital Communication and Technology Topic Group

Promoting digital transformation and innovation to provide efficient, user-friendly services for tenants and employees. Sharing best practice for reducing digital exclusion and integrating new technologies into work environments.

In 2025, the **Digital Communication and Technology Topic Group** explored emerging digital solutions and their impact on the housing sector. In online meetings, we addressed themes such as artificial intelligence, data governance, and digital information management, offering members practical insights into both opportunities and challenges. Discussions highlighted the importance of harnessing innovation while ensuring accessibility, inclusiveness, and secure information management.

Data Governance and Digital Information Management 6 March 2025, online

Stuart Hitchman briefed participants on the data strategy and governance model at Rooftop Housing (UK). Following the presentation, we examined data strategy objectives, including the continual improvement of customer experience using data

to inform decision making and the development of an analytics operating model. Discussing the related actions to achieve these objectives, we compared the challenges we face in our organisations and the methods we have used to overcome them.



Courtesy of ÖrebroBostäder



Artificial Intelligence 21–22 May 2025, Munich, Germany hosted by Münchner Wohnen

The meeting brought together members at different stages of Artificial Intelligence implementation, creating an opportunity to exchange knowledge and define common approaches. Through an interactive workshop, we began drafting guidelines for the practical use of AI in the workplace, working toward a shared policy document on AI use and ethics for Eurhonet members.

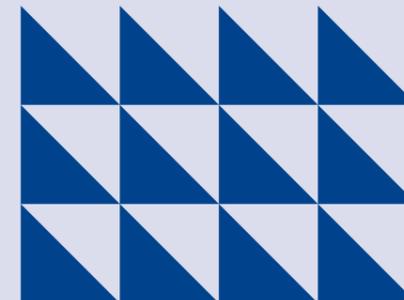
The programme also allowed us to compare existing practices before visiting Microsoft’s offices, where we explored the phases of AI transformation, key drivers of value, and approaches to AI governance and strategy. The visit offered valuable insights into how housing providers can remain innovative and relevant in a fast-evolving digital environment.



AI Policy Guidance Publication

As a result of the meeting on Artificial Intelligence, the Topic Group members decided to produce a general handout on what to think of and define when introducing AI to any company.

The publication provides an overview of useful definitions, legal frameworks, governance details and guidelines for usage.



What’s next?

In 2026 we will focus on three key areas: Data Management, Digital Communication Channels, and Artificial Intelligence (AI). We aim at improving data management strategies to ensure better accessibility, security, and analysis, enhancing decision-making and operational efficiency. In parallel, we will explore innovative digital communication solutions to foster tenant engagement, streamline service requests, and provide real-time updates. Lastly, the integration of AI will be examined to automate processes, improve predictive capabilities, and enhance the tenant experience, positioning our housing organisations for greater efficiency and future growth.



Alessia Pareschi
Digital Communication and Technology Topic Group Co-leader



Stuart Hitchman
Digital Communication and Technology Topic Group Co-leader



Human Resources Topic Group

Enhancing workplace culture and employee wellbeing to build resilient and motivated teams. Sharing best practice for attracting and retaining top talent, developing skills, and fostering inclusive workplaces. Exploring strategies to adapt to the future of work.

In 2025, we launched the [Human Resources Topic Group](#), led by Claudia Terragnoli, HR Manager at ALER BCM, Italy. The Topic Group was created with the aim of supporting public and social housing providers to position themselves as competitive employers to attract and retain talent. The first meeting, held in Brussels, focused on identifying the key priorities to discuss and lay the foundation for the upcoming gatherings. The second meeting explored the first of the key topics identified: Transition Needs.

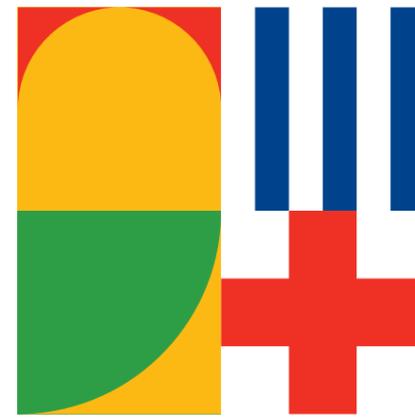


Identifying challenges, priorities and best practices 20-21 May 2025, Brussels, Belgium hosted by the Eurhonet Secretariat

The first Human Resources Topic Group meeting took place in Brussels, bringing together HR professionals to exchange experiences and explore how knowledge sharing can strengthen organisational practices. Led by Claudia Terragnoli from ALER BCM with support from Steering Committee members Clara Olson from Varbergs Bostad, Jennifer Nickel from bauverein AG, and Elena Prevosti from ALER BCM, the group opened with two roundtable discussions.

The first addressed common HR challenges such as change management, leadership adaptation, upskilling and lifelong learning, and strategies to remain an attractive employer. The second focused on best practices, including building trust and communication within teams and supporting employees' physical and mental wellbeing.

We reflected on these exchanges and began shaping a concrete work programme for the Topic Group, confirming our strong motivation to learn from one another and collaborate further.



Transition needs: e.g. change management, re-skilling, lifelong learning, internal career paths 22 September 2025, online

Matt Baird, host of the [Social Housing Round Table](#) offered an overview on transition in the UK housing sector. During his presentation, he introduced the drivers that motivated both organisations and people

to change. Furthermore, he highlighted key elements to consider when managing changes in an organisation. The presentation was followed by an engaging Q&A session where we discussed our strategies towards transition.



Courtesy of Helsingborgshem



What's next?

In 2026, we will hold two in-person meetings, with the aim of bringing members together to discuss the priorities identified through the 2025 survey. The discussions will focus on cross-cutting topics of shared interest, in particular wellbeing and work-life balance, including issues such as hybrid work arrangements, mental health, internal conflict resolution, and safety when interacting with the public. These themes reflect common, everyday challenges faced across organisations. The overall objective of the meetings is to provide a space to exchange experiences, reflect collectively on practical approaches, and identify common strategies for addressing shared concerns and supporting informed decision-making.



Claudia Terragnoli
Human Resources
Topic Group Leader



Workshops

Providing opportunities to improve our processes, strengthen our teams, and create positive working environments. Broadening our perspectives and addressing the most pressing issues in the sector.

The Value of Tenant Satisfaction: Eurhonet benchmarking and best practice 20 February 2025, online

Benchmarking is a crucial component of a company's improvement process. Frida Kullh and Jon Svensson from AktivBo presented the key findings from the Eurhonet Benchmarking Report we commissioned in 2024. The webinar ensured that as many colleagues as possible could benefit from the lessons learned, based on a significant data set from Eurhonet members.

Kullh and Svensson discussed the strong link between tenant and

employee satisfaction, highlighting the importance of ensuring that every team member feels that their work matters. Among other topics, we explored the need to find a balance between digital and physical communication methods, as well as the correlation between the cleanliness of a neighbourhood and a sense of security.

With specific case study examples, we heard actionable insights to help us improve tenant satisfaction in our organisations.



Courtesy of Hyresbostäder

Coordinators Meeting 11 March 2025, online

We held our annual Coordinators' Meeting with both long-standing and newly joined members. The Eurhonet Secretariat presented progress on establishing the new Topic Group on HR and gathered valuable input for drafting Country Profiles on core housing-provider activities. The meeting also offered an important opportunity to foster connections and update Coordinators on ongoing work.



Courtesy of ARTE Imperia



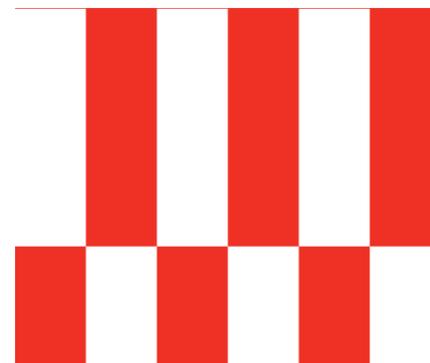
Courtesy of GBG Unternehmensgruppe, Johannes Vogt



Best Class of 2025 – Talent Academy 17 December 2025, online

Participants of the Talent Academy 2025 met online to exchange updates on the projects they are involved in across Europe. Moderated by Sophie Pönitz from bauverein AG, the meeting provided an opportunity to reconnect after the Talent Academy and continue learning from each other's experiences. The agenda included reflections on the recent Eurhonet General Assembly, followed by project presentations from housing organisations represented by Talent Academy 2025 participants.

Erika Eckestad and Maja Elf from Stångåstaden presented activities supporting senior tenants, including social initiatives in dedicated senior residences. Ellen Klein from Bostadsbolaget introduced an approach to reducing the climate impact of kitchen renovations through the reuse of existing materials. The meeting concluded with a presentation by Philip Mörwald from Wiener Wohnen on Vienna's social housing model, with a focus on new city-owned housing developments to keep pace with demand, alongside continued efforts on affordability, decarbonisation and quality of life.



Courtesy of Helsingborgshem

Gathering insights at sector events

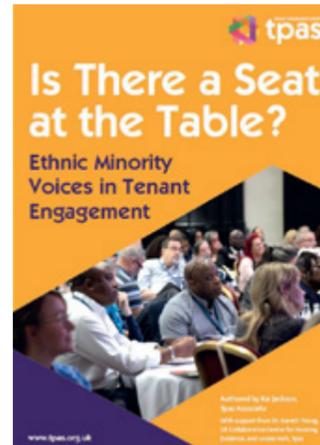
We believe in learning from a wide range of expertise. Eurhonet was present at various national and international events to identify best practice, understand new trends, and report back key learning points to our members.



Ethnic minority voices in tenant engagement – Social Housing Round Table

11 February 2025, online

Kai Jackson from Tpas presented the results of a resident-led research project involving over 370 participants. The project explored the under-representation of ethnic minority tenants in formal tenant engagement structures in the UK social housing sector, providing recommendations relevant to all public and social housing providers.



Affordable housing: addressing the housing crisis in the Union – European Parliament and European Commission

24 March 2025, Brussels, Belgium

The public debate addressed the housing crisis in the EU, examining how various stakeholders should work together to tackle the crisis and the key areas that need to be prioritised at EU level. We also heard best practices from different EU countries, as well as recommendations to the EU delegates from our sector from our partner Housing Europe.

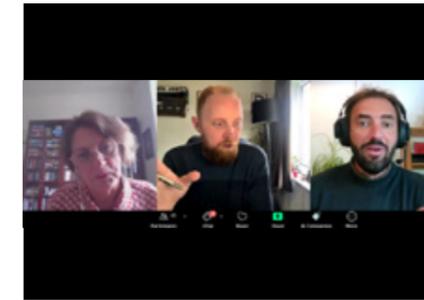


International Social Housing Festival

4–6 June 2025, Dublin, Ireland

The Social Housing Roundtable: Combatting Loneliness Through Multi-Generational Living

At ISHF 2025, we attended several insightful sessions on how smart technologies can enhance resilient and sustainable social housing. The SHINE project demonstrated how non-intrusive indoor-environment sensors can support proactive maintenance by detecting issues such as poor air quality and potential mould before they become visible. The Prometheus project showed how monitoring temperature, CO² and humidity can help address energy poverty through targeted technical interventions and improved tenant awareness. Research from the University of South Wales further highlighted the importance of understanding tenants' perceptions, trust and usability concerns to improve the acceptance of smart technologies on the path to net zero.



Social Housing Round Table

16 September 2025, online

Our Social Integration Topic Group Leader Dragana Curovic participated in the Social Housing Round Table, hosted by Matt Baird. During the event, Dragana had the chance to present the Sällbo project. The initiative brings together older people, refugees, and young adults in an intentional community. The discussions explored loneliness, trust, cultural understanding, and what is possible when housing is designed for connection.



3rd European Responsible Housing Finance Summit

19–20 November 2025, Prague, Czech Republic

We took part in the 3rd European Responsible Housing Finance Summit in Prague, an event dedicated to the evolving landscape of housing finance in Europe. With financing becoming an increasingly important focus for our members, President Antonio Parolini and Director General Alessandro Cesale attended two days of exchanges bringing together actors from across the housing ecosystem. The programme addressed funding instruments, emerging financing models, and the policy discussions currently shaping investment in the sector. Participation in the summit offered valuable insights into trends and challenges in responsible housing finance, supporting Eurhonet's ongoing efforts to strengthen knowledge and collaboration in this area.

Decarbonisation Summit

3 December 2025

We participated in the first day of the Decarbonisation Summit organised by Housing Europe, exploring ways to decarbonise the built environment while keeping neighbourhoods liveable and affordable. A key moment was the final conference of the LIFE BE-WOODEN project, which showcased how bio-based materials such as wood can support low-

carbon construction and highlighted the importance of community involvement in design. ARTE Imperia, represented by Anna Gamanets, presented their Innovation Challenge use case focused on improving common areas in an elderly residence. The conference concluded with an award ceremony introduced by Antonio Parolini, CEO of ARTE Imperia and President of Eurhonet.



Courtesy of ÖrebroBostäder



Organisational structure

Council of Administration Members

President:
Antonio Parolini
 ARTE Imperia

Vice President:
Sybille Wegerich
 bauverein AG

Treasurer:
Hervé Euzen
 HABITAT 08
 France

Representing Austria:
Veronika Iwanowski
 Wiener Wohnen

Representing France:
Charlotte Limousin
 DELPHIS
Hervé Euzen
 HABITAT 08
Fabrice Barbe
 Vosgelis

Representing Germany:
Sybille Wegerich
 Bauverein AG
Anja Bader
 Münchner Wohnen GmbH
Norman Diehl
 Hofheimer Wohnungsbau GmbH

Representing Italy:
Mina Bozzoni
 ALER BCM
Antonio Parolini
 ARTE Imperia
Pietro Augusto de Nicola
 ARCA Puglia Centrale

Representing Spain:
Íñigo Villarroya Lozón
 OAL Viviendas
 Municipales de Bilbao

Representing Sweden:
Fredrik Törnqvist
 Stångåstaden
Chris Österlund
 Familjebostäder
Ulf Hofstedt
 Varbergs Bostad

Representing the UK:
Daniel Rose
 Poplar HARCA
Simon Wilson
 Matrix Housing Partnership

Topic Group Leaders

Sustainable Construction:
Johann Christian Plagemann
 Gewoba
 Germany
Isaac Scaramella
 Horigon

Ageing:
Beatrice Gunnarsson
 Varbergs Bostad
 Sweden

Social Integration:
Dragana Curovic
 AB Helsingborgshem
 Sweden

Digital Communication and Technology Topic Group:
Alessia Pareschi,
 Münchner Wohnen
 Germany
Stuart Hitchman
 MATRIX Housing Partnership
 UK

Human Resources:
Claudia Terragnoli
 ALER BCM, Italy

The Secretariat

Based in Brussels in the heart of the European neighbourhood since 2012, the Eurhonet Secretariat supports the network by ensuring the coherence and implementation of its annual Work Programme. The Secretariat is also responsible for maintaining good relations with all housing stakeholders, including EU institutions and Housing Europe, which is one of Eurhonet's main partners.



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The above represents our organisational structure until October 2025.



Courtesy of ÖrebroBostäder





Members

Austria



France



Germany



Italy



Spain



Sweden



UK



Channel Islands

